

Joint Commission Root Cause Information

- An appropriate response to a sentinel event includes the completion of a comprehensive systematic analysis for identifying the causal and contributory factors.
- Root cause analysis, which focuses on systems and processes, is the most common form of comprehensive systematic analysis used for identifying the factors that underlie a sentinel event.
- A hospital benefits from self-reporting in the following ways:
 - The Joint Commission can provide support and expertise to the hospital during the review of a sentinel event.
 - A review with The Joint Commission Sentinel Event Unit of the Office of Quality and Patient Safety provides the opportunity for the hospital to collaborate with a Patient Safety Specialist who is likely to have reviewed similar events.
 - Reporting raises the level of transparency in the hospital and helps promote a culture of safety.
 - Reporting conveys the hospital's message to the public that it is doing everything
 possible, proactively, to prevent similar patient safety events in the future.

Root Cause Definition

- Fundamental reason(s) for the failure or inefficiency of one or more processes.
- Point(s) in the process where an intervention could reasonably be implemented to change performance and prevent an undesirable outcome.
- The majority of events have multiple root causes.



opyright, The Joint Comm

Data Limitations

The reporting of most sentinel events to The Joint Commission is voluntary and represents only a small proportion of actual events. Therefore, these root cause data are not an epidemiologic data set and no conclusions should be drawn about the actual relative frequency of root causes or trends in root causes over time.



Commonly Identified Root Cause Categories and Subcategories

Anesthesia Care

Planning, monitoring and/or discharge

Assessment

Adequacy, timing, or scope of; assessment; pediatric, psychiatric, alcohol/drug, and/or abuse/neglect assessments; patient observation; clinical laboratory testing; care decisions

Care Planning

Planning and/or collaboration

Communication

Oral, written, electronic, among staff, with/among physicians, with administration, with patient or family

Continuum of Care

Access to care, setting of care, continuity of care, transfer of patient, and/or discharge of patient

Health Information Technology-related

Administrative/billing or practice management system; automated dispensing system; electronic health record (EHR) including CPOE, CDS, or eMAR; human interface device (e.g., keyboard, mouse, touchscreen); laboratory information system (LIS); radiology/diagnostic imaging system; incompatibility between devices; hardware failure or problem; failure of or problem with wired or wireless network; ergonomics; security, virus, or other malware issue; unexpected software design issue

e Joint Commission

Office of Quality a

Commonly Identified Root Cause Categories and Subcategories continued...

> Human Factors

Staffing levels, staffing skill mix, staff orientation, in-service education, competency assessment, staff supervision, resident supervision, medical staff credentialing/privileging, medical staff peer review, other (e.g., rushing, fatigue, distraction, complacency, bias)

≻Information Management

Information management needs assessment, confidentiality, security of information, data definitions, availability of information, technical systems, patient identification, medical records, aggregation of data

>Leadership

Organizational planning, organizational culture, community relations, service availability, priority setting, resource allocation, complaint resolution, leadership collaboration, standardization (e.g., clinical practice guidelines), directing department/services, integration of services, inadequate policies and procedures, non-compliance with policies and procedures, performance improvement, medical staff organization, nursing leadership

> Medication Use

Formulary, storage/control, labeling, ordering, preparing/distributing, administering, and/or patient monitoring

≻Nutrition Care

Nutrition care planning, timing, storage, and/or patient monitoring

Commonly Identified Root Cause Categories and Subcategories continued...

≻Operative Care

Operative care planning, blood use, and/or patient monitoring

≻Patient Education

Planning education, providing education, effectiveness of education

≻Patient Rights

Informed consent, participation in care, end-of-life care, pain management, privacy

>Performance Improvement

Improvement planning, design/redesign testing, design/redesign measurement, data collection, data analysis, improvement actions

> Physical Environment

General safety, fire safety, security systems, hazardous materials, emergency management, smoking management, equipment management, utilities management

➤ Rehabilitation

Rehabilitation care planning, patient monitoring

> Special Interventions

Special intervention planning, assessment, restraint equipment, patient monitoring

> Surveillance, Prevention, and Control of Infection

Sterilization/contamination, universal precautions

Most Frequently Identified Root Causes of Sentinel Events Reviewed by The Joint Commission by Year

The majority of events have multiple root causes (Please refer to subcategories listed on slides 5-7)

2013 (N=887)		2014 (N=764)		3Q 2015 (N=731)	
Human Factors	635	Human Factors	547	Human Factors	464
Communication	563	Leadership	517	Leadership	382
Leadership	547	Communication	489	Communication	343
Assessment	505	Assessment	392	Assessment	247
Information Management	155	Physical Environment	115	Physical Environment	88
Physical Environment	138	Information Management	72	Health Information Technology-related	74
Care Planning	103	Care Planning	72	Care Planning	64
Continuum of Care	97	Health Information Technology-related	59	Information Management	29
Medication Use	77	Operative Care	58	Medication Use	29
Operative Care	76	Continuum of Care	57	Performance Improvement	26

The reporting of most sentinel events to The Joint Commission is voluntary and represents only a small proportion of actual events. Therefore, these root cause data are not an epidemiologic data set and no conclusions should be drawn about the actual relative frequency of root causes or trends in root causes over time.



Root Cause Information for Anesthesia-related **Events Reviewed by The Joint Commission**

(Resulting in death or permanent loss of function)

2004 through 3Q 2015 (N=110) The majority of events have multiple root causes		
Communication	103	
Assessment	90	
Human Factors	87	
Anesthesia Care	78	
Leadership	71	
Physical Environment	24	
Information Management	21	
Medication Use	18	
Continuum of Care	10	
Care Planning	6	



Root Cause Information for Criminal Events--Assault/Rape/Homicide Reviewed by The Joint Commission

(Rape defined as unconsented sexual contact.

One or more of the following must be present to determine reviewability: Any staff witnessed sexual contact; or sufficient clinical evidence; or admission by the perpetrator)

2004 through 3Q 2015 (N=409) The majority of events have multiple root causes		
Human Factors	390	
Leadership	354	
Assessment	338	
Communication	320	
Physical Environment	154	
Patient Rights	82	
Care Planning	57	
Information Management	48	
Continuum of Care	48	
Special Interventions	17	



Root Cause Information for Delay in Treatment **Events Reviewed by The Joint Commission** (Resulting in death or permanent loss of function)

2004 through 3Q 2015 (N=1035) The majority of events have multiple root causes		
Communication	1567	
Assessment	1377	
Human Factors	1203	
Leadership	1020	
Information Management	332	
Continuum of Care	311	
Care Planning	200	
Physical Environment	193	
Medication Use	89	
Health Information Technology- related	46	



Root Cause Information for Elopement-related Events Reviewed by The Joint Commission

2004 through 3Q 2015 (N=98) The majority of events have multiple root causes		
Communication	111	
Assessment	110	
Leadership	89	
Physical Environment	88	
Human Factors	72	
Care Planning	24	
Continuum of Care	16	
Information Management	9	
Special Interventions	7	
Medication Use	5	



Root Cause Information for Fall-related Events Reviewed by The Joint Commission

2004 through 3Q 2015 (N=777) The majority of events have multiple root causes		
Assessment	839	
Communication	656	
Human Factors	612	
Leadership	572	
Physical Environment	326	
Care Planning	164	
Information Management	92	
Continuum of Care	65	
Patient Education	55	
Medication Use	46	



Root Cause Information for Fire-related Events Reviewed by The Joint Commission

2004 through 3Q 2015 (N=136) The majority of events have multiple root causes		
Communication	101	
Leadership	100	
Human Factors	80	
Physical Environment	69	
Assessment	65	
Operative Care	38	
Care Planning	31	
Patient Education	29	
Anesthesia Care	18	
Information Management	13	



Root Cause Information for Infant Abduction Events Reviewed by The Joint Commission

(Any individual receiving care, treatment or services)

2004 through 3Q 2015 (N=29) The majority of events have multiple root causes		
Communication	49	
Physical Environment	37	
Leadership	30	
Human Factors	20	
Assessment	14	
Information Management	10	
Continuum of Care	5	
Care Planning	4	
Performance Improvement	3	
Patient Education	1	



Root Cause Information for Infection-related Events Reviewed by The Joint Commission

(Resulting in death or permanent loss of function)

2004 through 3Q 2015 (N=185) The majority of events have multiple root causes		
Communication	164	
Leadership	145	
Human Factors	139	
Surveillance, Prevent. & Ctrl of Infect.	104	
Assessment	93	
Information Management	48	
Physical Environment	35	
Care Planning	33	
Continuum of Care	23	
Medication Use	21	



Root Cause Information for Maternal Events Reviewed by The Joint Commission

(Resulting in death or permanent loss of function)

2004 through 3Q 2015 (N=129) The majority of events have multiple root causes		
Communication	121	
Human Factors	120	
Assessment	83	
Leadership	61	
Information Management	27	
Physical Environment	24	
Continuum of Care	20	
Care Planning	14	
Medication Use	13	
Operative Care	8	



Root Cause Information for Medical Equipment-related Events Reviewed by The Joint Commission

2004 through 3Q 2015 (N=229) The majority of events have multiple root causes		
Human Factors	259	
Communication	215	
Leadership	199	
Physical Environment	199	
Assessment	198	
Information Management	30	
Care Planning	25	
Operative Care	12	
Medication Use	11	
Health Information Technology- related	10	



Root Cause Information for Medication Error Events Reviewed by The Joint Commission

2004 through 3Q 2015 (N=452) The majority of events have multiple root causes		
Medication Use	652	
Communication	594	
Human Factors	548	
Leadership	469	
Assessment	299	
Information Management	225	
Physical Environment	94	
Health Information Technology- related	62	
Care Planning	49	
Continuum of Care	45	



Root Cause Information for Op/Post-op Complication **Events Reviewed by The Joint Commission**

2004 through 3Q 2015 (N=904) The majority of events have multiple root causes	
Human Factors	802
Communication	799
Assessment	633
Leadership	484
Information Management	171
Operative Care	123
Physical Environment	108
Care Planning	93
Medication Use	92
Continuum of Care	79



Root Cause Information for Perinatal Events Reviewed by The Joint Commission

(Full-term infant 2500g or > and absence of obvious congenital abnormality; resulting in death or permanent loss of function)

2004 through 3Q 2015 (N=335) The majority of events have multiple root causes	
Human Factors	438
Communication	416
Assessment	349
Leadership	259
Information Management	70
Physical Environment	67
Care Planning	36
Medication Use	29
Continuum of Care	24
Patient Education	13



Root Cause Information for Radiation Overdose Events Reviewed by The Joint Commission

(Cumulative dose > 1500 rads to a single field, or any delivery of radiotherapy to the wrong body region or > 25% above the planned radiotherapy dose)

2004 through 2015 (N=41) The majority of events have multiple root causes	
Human Factors	62
Leadership	44
Communication	34
Information Management	23
Assessment	20
Physical Environment	14
Care Planning	7
Operative Care	5
Health Information Technology- related	3
Medication Use	2



Root Cause Information for Restraint-related Events Reviewed by The Joint Commission

2004 through 3Q 2015 (N=129) The majority of events have multiple root causes	
Human Factors	159
Communication	145
Assessment	140
Leadership	116
Special Interventions	108
Physical Environment	62
Care Planning	28
Information Management	25
Medication Use	19
Continuum of Care	18



Root Cause Information for Suicide Events Reviewed by The Joint Commission

(Suicide of any individual receiving care, treatment or services in a staffed around-the-clock care setting or within 72 hours of discharge)

2004 through 3Q 2015 (N=932) The majority of events have multiple root causes	
Assessment	1194
Communication	855
Human Factors	750
Leadership	655
Physical Environment	472
Information Management	206
Continuum of Care	191
Care Planning	171
Medication Use	28
Patient Education	25



Root Cause Information for Transfer-related Events Reviewed by The Joint Commission

2004 through 3Q 2015 (N=28) The majority of events have multiple root causes	
Communication	37
Leadership	28
Human Factors	24
Continuum of Care	24
Assessment	22
Care Planning	7
Information Management	6
Physical Environment	5
Special Interventions	2
Anesthesia Care	1



Root Cause Information for Transfusion-related Events Reviewed by The Joint Commission

(Hemolytic transfusion reaction involving administration of blood or blood products having major blood group incompatibilities)

2004 through 3Q 2015 (N=136) The majority of events have multiple root causes	
Leadership	152
Human Factors	134
Information Management	122
Communication	107
Assessment	57
Medication Use	53
Physical Environment	20
Health Information Technology- related	8
Operative Care	6
Continuum of Care	4



Root Cause Information for Unintended Retention of Foreign Object Events Reviewed by The Joint Commission

2004 through 3Q 2015 (N=1072) The majority of events have multiple root causes	
Leadership	1160
Human Factors	1095
Communication	1022
Operative Care	567
Assessment	303
Physical Environment	244
Information Management	159
Continuum of Care	30
Performance Improvement	25
Health Information Technology- related	21



Root Cause Information for Ventilator-related Events Reviewed by The Joint Commission

2004 through 3Q 2015 (N=51) The majority of events have multiple root causes	
Human Factors	62
Communication	56
Physical Environment	47
Leadership	37
Assessment	37
Information Management	11
Special Interventions	8
Continuum of Care	6
Care Planning	6
Anesthesia Care	5



Root Cause Information for Wrong-patient, Wrongsite, Wrong-procedure Events Reviewed by The Joint Commission

(Regardless of the magnitude of the procedure)

2004 through 3Q 2015 (N=1196) The majority of events have multiple root causes	
Leadership	1635
Human Factors	1313
Communication	1298
Assessment	504
Information Management	489
Operative Care	394
Physical Environment	124
Patient Rights	72
Anesthesia Care	64
Continuum of Care	44

